

Implementation Action Plan

The matrix set forth below is based on the Policy Framework of this plan. The matrix indicates the party or parties primarily responsible for implementing the major plan strategies and the time frame within which action should be initiated.

Key

In the “Time Frame” column, the first number indicates when the action should be initiated and the second number indicates when it should be completed relative to plan adoption. For example, “0–1” means the action should be initiated as soon as possible and be completed no later than within one year of plan adoption.

Abbreviations

The following abbreviations are used throughout the matrix:

ADOT	Arizona Department of Transportation
CIP	Capital Improvement Program
FHWA	Federal Highway Administration
MPO	Metropolitan Planning Organization
PRA	Planning Reserve Area
RGB	Rural Growth Boundary
UGB	Urban Growth Boundary
USFS	United States Forest Service

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Land Use and Growth Management		
Goal LU1 Greater Flagstaff will have a compact land use pattern within a well-defined boundary that shapes growth in a matter that preserves the region’s natural environment, livability, and sense of community.		
Strategy LU1.2(a)—Adopt and utilize Urban Growth Boundaries (UGBs)	City and county	0–1 Adopt concurrently with plan.
Strategy LU1.2(b)—Establish a Stage 1 Urban Growth Boundary.	City and county	0–1 Adopt concurrently with plan.

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy LU1.2(c)—Review the Stage 1 UGB approximately every five years; define criteria for reviewing the Stage 1 UGB.	City and county	0–5 Adopt criteria concurrently with plan and review UGB every 5 years.
Strategy LU1.2(d)—Establish a Stage 2 Urban Growth Boundary.	City and county	0–1 Adopt concurrently with plan.
Strategy LU1.2(e)—Define criteria for reviewing the Stage 2 UGB.	City and county	0–1 Adopt concurrently with plan.
Strategy LU1.3(a)—Establish Planning Reserve Area (PRA) redesignation process; take steps to protect PRA from low-density development.	City and county	0–1 Adopt concurrently with plan.
Strategy LU1.3(b)—Require minimum densities for Planning Reserve Areas.	City takes lead, with county action as appropriate in county lands inside Urban Growth Area.	0–1
Strategy LU1.4(a)—Create incentives for development within UGB.	City and county	0–3
Strategy LU1.4(b)—Work with state and federal land management agencies in implementing UGB policies.	City and county; state and federal land management agencies	0–3
Strategy LU1.4(c)—Utilize zoning to discourage development of state and federal lands.	City and county	Throughout life of plan
Strategy LU1.4(d)—Maintain access to public lands from within UGBs.	City and county	Throughout life of plan
Strategy LU1.5(a)—Prepare neighborhood and small area plans to encourage mixed-use developments.	City	1–5
Strategy LU1.5(b)—Establish relationship between area plans and Regional Plan.	City and county	1–3

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy LU1.6(a)—Target public investments and adopt a Capital Improvement Program (CIP) that targets improvements to the UGB.	City and county	Annually throughout life of plan
Strategy LU1.6(b)—Annex urban lands to the city.	City and county	Annually throughout life of plan
Strategy LU1.7(a)—Promote infill development and protection of McMillan Mesa.	City	1–5
Strategy LU1.7(b)—Use proceeds from disposition of city lands to acquire or purchase open space lands and easements.	City	Throughout life of plan
Strategy LU1.8(a)—Target public investments and adopt a CIP that targets improvements in infill areas.	City	Annually throughout life of plan
Strategy LU1.8(b)—Adopt regulatory and financial incentives for infill.	City (regulatory and financial) and county (financial)	0–3 (regulatory incentives) 1–3 (financial incentives)
Strategy LU1.8(c)—Adopt compatibility standards to ensure infill development is compatible with existing neighborhoods.	City	1–3
Strategy LU1.8(d)—Review development regulations to ensure they support preferred growth patterns.	City and county	0–1 (regulatory diagnosis) 1–3 (code revisions)
Strategy LU1.8(e)—Develop partnerships and financing mechanisms to support redevelopment and infill.	City with county support; nonprofit organizations	Throughout life of plan

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Goal LU2 The integrity of individual communities in the county will be supported by maintaining separation between existing communities; respecting existing area plans, as well as encouraging consistency with the Regional Plan; and preserving the integrity of open space boundaries identified in the Flagstaff Open Space and Greenways Plan, as a major defining element of the Region's Growth Area Boundaries.		
Strategy LU2.1(a)—Adopt and utilize Rural Growth Boundaries (RGBs) to manage development in existing communities and restrict development outside the RGB.	County	Adopt concurrently with plan.
Strategy LU2.1(b)—Work with state and federal land management agencies to implement RGB policies.	County lead with city assistance; state and federal land management agencies	0–3
Strategy LU2.1(c)—Work with state legislature to restrict unregulated lot splits.	County lead with city support	0–3
Strategy LU2.1(d)—Define criteria for reviewing the RGB.	County	Adopt concurrently with plan.
Strategy LU2.1(e)—Utilize zoning to discourage development of state and federal lands.	City, county, and state and federal land management agencies	Throughout life of plan
Strategy LU2.1(f)—Address open space issues in county area plans.	County and county area plan committees	1–5
Strategy LU2.1(g)—Maintain access to public lands from within the RGB.	County and city	Throughout life of plan
Strategy LU2.3(a)—Establish a process to identify and resolve conflicts between the Regional Plan and county area plans.	County and city; county area plan committees	1–5
Strategy LU2.5(a)—Restrict development at the periphery or just beyond the boundaries of the planning area except at very low densities; prohibit rezoning for urban development not in accord with the plan.	County	Throughout life of plan
Goal LU3 The Regional Land Use and Transportation Plan will be coordinated with state and federal land management policies.		
Strategy LU3.1(a)—Coordinate with the State Land Department on planning and zoning of State Trust lands.	City, county, State Land Department	0–5

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy LU3.1(b)—Coordinate with US Forest Service (USFS) on land transfers to ensure consistency with regional and area plans.	County with city assistance, USFS	Throughout life of plan
Strategy LU3.1(c)—Amend Forest Service management plans to recognize regional plan policies.	City, county, USFS	0–10
Strategy LU3.1(d)—Amend State Land Department management plans to recognize regional plan policies.	City, county, State Land Department	0–5
Strategy LU3.1(e)—Coordinate with ADOT and FHWA to ensure consistency with regional plan.	City, county, ADOT, FHWA	Throughout life of plan
Strategy LU3.1(f)—Protect lands around national monuments from inappropriate development by maintaining very low-density or open space zoning.	County, city, USFS (FLEA process), State Land Department	0–3
Housing and Neighborhoods		
Goal HN1 The supply of affordable housing ownership, rental, and special needs housing for low- and moderate-income households will be increased.		
Strategy HN1.1(a)—Increase funding for affordable housing.	City, county, state and federal agencies, private financial institutions, for-profit and nonprofit housing providers	Throughout life of plan
Strategy HN1.1(b)—Consider methods to increase affordable housing supply such as housing set-asides, incentives, and support for nonprofits.	City, county, for-profit and nonprofit housing providers	0–3
Strategy HN1.1(c)—Support development of facilities and services for populations with special needs.	City, county, nonprofit housing providers, state agencies	0–5
Goal HN2 New neighborhoods will be built and support will be given to existing neighborhoods that integrate a variety of housing types and densities with amenities, services, and retail to ensure opportunities for a variety of household income levels.		
Strategy HN1.2(a)—Continue public-private partnerships for housing.	City, county, nonprofits, private developers	Throughout life of plan

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy HN1.2(b)—Initiate issuance of mortgage revenue bonds.	City	0–3
Strategy HN1.2(c)—Continue to seek partnerships with developers to utilize low-income housing tax credits.	City, private developers	0–3
Strategy HN2.1(a)—Support mixed-use development through zoning revisions.	City and county	0–3
Strategy HN2.2(a)—Develop neighborhood connectivity standards.	City and county	0–1
Strategy HN2.3(a)—Develop and refine special procedures to encourage accessory dwelling units while adopting standards to protect existing neighborhoods.	City and county	0–3
Strategy HN2.4(a)—Adopt zoning and subdivision regulations to limit gated communities.	City and county	0–3
Strategy HN2.5(a)—Dedicate resources to conserve and revitalize older neighborhoods.	City, county, federal and state agencies	Throughout life of plan
Strategy HN2.5(b)—Support housing rehabilitation programs.	City and county	Throughout life of plan
Strategy HN2.5(c)—Preserve historically significant housing.	City	Throughout life of plan
Strategy HN2.5(d)—Promote infill housing in targeted areas through partnerships with local nonprofits.	City, nonprofit housing providers	Throughout life of plan
Strategy HN2.5(e)—Upgrade infrastructure in existing neighborhoods.	City	Throughout life of plan
Goal HN3 Development patterns designed to maintain the open character of rural areas, protect open lands, and to protect and maintain sensitive environmental areas will be promoted.		
Strategy HN3.1(a)—Develop criteria to permit cluster development.	County	0–1
Strategy HN3.1(b)—Consider density bonuses for cluster subdivisions.	County	0–1

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Commercial Development		
Goal C1 Shopping and service areas will be convenient to residents as well as visitors to the region in a manner that meets their needs, while remaining compatible with surrounding land uses.		
Strategy C1.1(a)—Target new commercial development in regional activity centers, prevent strip development, and adopt policies to encourage commercial infill and redevelopment.	City and county	0–3
Strategy C1.2(a)—Develop design standards for all commercial developments, including large retail establishments.	City and county	0–1
Strategy C1.2(b)—Prohibit large retail developments outside the UGB and require arterial access.	City and county	0–1
Strategy C1.3(a)—Consider adopting zoning regulations to encourage or require multi-use buildings and developments.	City and county	0–1
Strategy C1.3(b)—Adopt standards that provide appropriate number of parking spaces and well-designed parking lots.	City and county	0–1
Strategy C1.4(a)—Adopt development design guidelines to enhance the quality of the urban environment.	City	0–1
Strategy C1.4(b)—Place limits on drive-through facilities.	City and county	0–1
Strategy C1.4(c)—Adopt development standards to encourage multimodal transportation.	City and county	0–2
Strategy C1.5(a)—Revise development codes to support mixed-use neighborhood commercial centers as part of residential developments.	City and county	0–1
Strategy C1.5(b)—Adopt policies to encourage redevelopment of older neighborhood commercial centers.	City	0–3

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Goal C2 Downtown Flagstaff will continue to serve as the focal point of the community, as established by development intensity, land use, building height, and high-quality urban design.		
Strategy C2.1(a)—Continue to implement design and preservation regulations for downtown Flagstaff; expand historic district.	City	0–3
Strategy C2.1(b)—Continue to support appropriate improvement efforts by downtown businesses.	City	Throughout life of plan
Goal C3 Commercial uses in the county will be located in activity centers in specifically designated areas, intended to serve as focal points for the community in which they are located, provide opportunities to meet area resident needs locally, while avoiding a strip commercial pattern of development along the region’s major roadways.		
Strategy C3.1(a)—Adopt design standards for activity centers to ensure compatibility with surrounding areas.	City and county	0–1 (city) 0–3 (county)
Strategy C3.1(b)—Adopt zoning regulations to accommodate activity centers depicted in the Regional Plan.	City and county	0–3
Strategy C3.2(a)—Develop regulations to restrict resort commercial in rural areas unless they are locational and other requirements are met.	County	0–1
Industry and Employment		
Goal IE1 The community will enjoy a healthy, thriving economy with opportunities for quality and diversified employment of various economic levels for its residents with livable wages, and environmentally responsible industries that make a positive contribution to the community and the economy.		
Strategy IE1.1(a)—Zone or rezone adequate amounts of land for industrial and manufacturing uses.	City	0–3
Strategy IE1.2(a)—Revise zoning regulations to protect existing industrial and employment sites.	City	0–3

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy IE1.3(a)—Revise industrial performance standards to protect surrounding uses.	City	0–3
Strategy IE1.3(b)—Attract environmentally appropriate employers.	City and county, Greater Flagstaff Economic Council	Throughout life of plan
Strategy IE1.4(a)—Target and rezone new locations for employment industries in areas with good access.	City and county	0–3
Strategy IE1.5(a)—Develop use criteria and site design standards for employment centers.	City and county	0–1
Strategy IE1.5(b)—Develop appropriate incentives and resources to encourage and support start-up businesses in the region.	City and county, Greater Flagstaff Economic Council	0–3
Strategy IE1.6(a)—Continue to allow home occupations and cottage industries; revise zoning regulations as appropriate.	City and county	0–3
Transportation		
Goal T1 A safe, convenient, user-friendly transportation system will be developed throughout the region, addressing both short- and long-term needs and emphasizing alternative transportation modes while reducing dependency on the automobile.		
Strategy T1.1(a)—Adopt multimodal street design criteria.	City and county, MPO	0–2
Strategy T1.1(b)—Identify and adopt multimodal corridors throughout the region for priority investments.	City and county, MPO	0–5
Strategy T1.1(c)—Coordinate plan policies with ADOT and FHWA	City, county, ADOT, FHWA	Throughout life of plan
Strategy T1.2(a)—Develop a traffic signal capital program and management system.	City, county, MPO, ADOT	2–3
Strategy T1.2(b)—Develop transportation facility design and updated roadway cross section guidelines.	City and county, MPO	2–3
Strategy T1.2(c)—Develop street connectivity standards.	City and county	0–1
Strategy T1.3(a)—Develop and adopt a transportation improvement program.	City and county, MPO	Annually

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy T1.4(a)—Adopt a traffic mitigation program.	City and county, MPO	0–3
Strategy T1.5(a)—Develop and adopt a transportation funding mechanism.	City and county, MPO	0–3
Strategy T1.5(b)—Pursue mass transit funding.	City and county, MPO	0–5
Strategy T1.5(c)—Develop and adopt measures requiring developments to provide pedestrian, bicycle, public transit, and motor vehicle infrastructure.	City and county	0–2
Strategy T1.6(a)—Adopt a functional classification system for roadways and a map as part of the Transportation Plan.	City and county, MPO	0–1
Strategy T1.6(b)—Develop an area-wide access management system.	City and county; ADOT	0–2
Strategy T1.7(a)—Work with railroad service providers to ensure continued rail and passenger access.	City and county, MPO	Throughout life of plan
Strategy T1.8(a)—Develop a truck circulation plan.	City and county, MPO	0–2
Strategy T1.9(a)—Provide for all ground transportation modes in roadway improvement projects.	City and county	Throughout life of plan
Strategy T1.9(b)—Identify and implement capital projects designed to provide for connections between transportation modes (e.g., transit centers, sidewalks, etc.)	City and county, ADOT, MPO	Throughout life of plan
Strategy T2.1(a)—Identify transit projects and programs required to implement a short-range transportation plan.	City and county, MPO	0–1
Goal T2 An enhanced mass transit system will be promoted as an integral part of the region's overall transportation system.		
Strategy T2.2(a)—Identify stable revenue sources for the public transit system.	City and county, MPO	0–5
Strategy T2.2(b)—Develop the transit system incrementally rather than in a large single expansion.	City and county, MPO	Throughout life of plan

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy T2.3(a)—Integrate public transit into the design of multimodal travel corridors.	City and county, MPO	0–2
Goal T3 The region's development patterns will support a diverse range of transportation choices, including transit, walking, and bicycling, as well as driving.		
Strategy T3.1(a)—Identify trail, bicycle, and pedestrian projects and programs in the Transportation Improvement Plan.	City and county, MPO	Annually
Strategy T3.1(b)—Coordinate trail programs with the USFS trail system.	City and county, USFS	Throughout life of plan
Strategy T3.2(a)—Adopt community design accessibility standards.	City and county, MPO	2–3
Strategy T3.2(b)—Adopt transit-oriented design standards.	City and county, MPO	0–3
Strategy T3.2(c)—Establish pedestrian districts with higher design standards for pedestrian facilities around regional activity centers such as the Downtown and NAU.	City and county	2–3
Goal T4 The region's transportation system will be developed and managed with attention both to supply-side (e.g., new roads) and to demand-side strategies.		
Strategy T4.1(a)—Focus the regional demand management program on cooperative efforts with employers to reduce drive-alone commuting.	City and county	Throughout life of plan
Strategy T4.1(b)—Implement Regional Land Use Plan policies that encourage a variety of transportation modes.	City and county	Throughout life of plan

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Open Spaces, Parks, and Trails		
Goal OS1 The region will have a balanced system of open lands, natural areas, wildlife corridors and habitat areas, trails, and greenways, as guided by the Greater Flagstaff Open Spaces and Greenways Plan, the City of Flagstaff Urban Open Space Plan, and special objectives that may be development in county area plans.		
Strategy S1.1(a)—Assign institutional responsibility for open space protection to appropriate city and county departments.	City and county	0–1
Strategy OS1.1(b)—Establish a public-private open spaces coalition to protect open space lands.	City, county, private individuals and businesses	0–1
Strategy OS1.1(c)—Establish a regional open space system in accordance with the recommendations of the Flagstaff Area Open Spaces and Greenways Plan.	City and county	0–3
Strategy OS1.2(a)—Prepare an open space inventory and utilize it in approving developments and determining compliance with connectivity standards. Acquire land when appropriate.	City and county	0–2
Strategy OS1.3(a)—Adopt connectivity standards to require pedestrian and bicycle connections between various uses.	City and county	0–1
Strategy OS1.3(b)—Revise development codes to reference the Open Space Plan in provision of required open space, trails, etc. Require access to public lands.	City and county	0–2
Strategy OS1.3(c)—Create an open space acquisition fund. Pursue acquiring open space and trail easements in existing neighborhoods.	City and county	0–5
Strategy OS1.3(d)—Acquire access easements and critical open spaces from McMillan Mesa development proceeds.	City	Throughout life of plan
Strategy OS1.3(e)—Prepare a trail connectivity system in the county for non-motorized transportation and recreation purposes.	County	1–3

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy OS1.3(f)—Develop a regional trail system to serve non-motorized transportation and recreational users.	City, county, and USFS	1–3
Strategy OS1.4(a)—Take a variety of steps (acquisition, dedication requirements, etc.) to preserve priority open lands.	City and county	Throughout life of plan
Strategy OS1.5(a)—Adopt vegetation and wildlife protection standards to preserve “neighborhoods”.	City and county	0–3
Strategy OS1.5(b)—Establish “neighborhoods” associations to provide stewardship of designated adjacent open space lands.	City and county in cooperation with homeowners associations, neighborhood groups, etc.	1–5
Strategy OS1.6(a)—Adopt locational policies and standards for the development of parks, open space, and recreational facilities.	City and county	0–3
Strategy OS1.6(b)—Support acquisition of priority private open space lands, including easements.	City and county	Throughout life of plan
Strategy OS1.7(a)—Adopt vegetation and wildlife protection standards to maintain community separators.	City and county	0–3
Strategy OS1.7(b)—Adopt and revise standards to protect critical wildlife habitats and corridors, wetlands, and riparian areas.	City and county	0–3
Strategy OS1.7(c)—Work with state and federal land management agencies to assure preservation of natural areas, open spaces, etc.	City, county, federal and state land management agencies	Throughout life of plan
Community Character and Design		
Goal CD1		
A sense of connection will be maintained in the built environment to the region's natural setting and dramatic views.		
Strategy CD1.1(a)—Provide physical connections from neighborhoods to trails and open lands.	City and county; federal and state land management agencies	Throughout life of plan

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy CD1.1(b)—Protect significant views through a combination of regulations and design standards.	City and county	0–3
Strategy CD1.2(a)—Consult with tribal representatives to preserve and protect sacred areas and sites.	City and county; tribal representatives	0–3
Strategy CD1.2(b)—Protect mountain views through a combination of incentives, acquisitions, and regulations.	City and county	0–5
Strategy CD1.2(c)—Work with federal land management agencies to protect mountains and supporting ecosystems from inappropriate development.	City and county, federal land management agencies	Throughout life of plan
Strategy CD1.3(a)—Adopt drainage standards to minimize adverse impacts on natural areas and to provide amenities in overall development plans.	City and county	0–3
Strategy CD1.3(b)—Adopt a hillside protection ordinance.	City and county	0–3
Strategy CD1.4(a)—Work with ADOT and the USFS to develop standards and guidelines to protect and enhance entryways, key highway corridors, and viewsheds.	City and county, ADOT, USFS	1–5
Strategy CD1.4(b)—Develop design standards to protect viewsheds, gateways, etc.	City and county	0–3
Goal CD2 The Flagstaff region will continue to protect its unique character that reflects its forested setting of ponderosa pine trees, piñon and juniper vegetation, and meadows through quality design and development. Emphasis will be placed on quality design in both the public realm—streets, civic buildings, and other public spaces—and the private realm—commercial buildings, work places, and housing.		
Strategy CD2.1(a)—Develop design guidelines to guide neighborhood, site, and building design.	City	0–3
Strategy CD2.2(a)—Adopt new road cross sections as part of subdivision specifications that are more visually appealing and pedestrian friendly.	City and county	0–2
Strategy CD2.3(a)—Identify prominent sites for civic facilities.	City and county	0–3

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy CD2.4(a)—Continue to survey and designate historic structures. Adopt demolition controls and design standards.	City and county	0–3
Strategy CD2.5(a)—Use public open space and buildings to give identity to neighborhoods.	City and county	Throughout life of plan
Strategy CD2.5(b)—Design parking lots so that they are subordinate site design elements.	City and county	Throughout life of plan
Strategy CD2.5(c)—Design buildings to relate to community design traditions and to be of a pedestrian-friendly scale.	City and county	Throughout life of plan
Strategy CD2.5(d)—Adopt compatibility standards to ensure that new infill development fits with existing neighborhoods.	City	0–3
Strategy CD2.5(e)—Use existing development patterns in the Downtown and close-in residential areas as a template for redevelopment and infill.	City	Throughout life of plan
Strategy CD2.5(f)—Adopt standards to ensure that rural development patterns fit in the natural landscape in the county.	County	0–1
Strategy CD2.5(g)—Develop site and building guidelines to assist in creating a safe living environment.	City and county	1–3
Strategy CD2.5(h)—Adopt quality design standards for commercial, multifamily, and other use categories as appropriate.	City and county	0–1
Strategy CD2.6(a)—Encourage sustainable design measures and features through incentives and building code provisions.	City and county	1–3

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Natural and Cultural Resources and the Environment		
Goal NCR1 High standards will be maintained for protection and improvement of the region's quality of life offered by its natural and cultural resources and its natural environment.		
Strategy NCR1.1(a)—Monitor and determine acceptable standards for particulate matter.	City and county	0–3
Strategy NCR1.1(b)—Adopt air quality maintenance standards to reduce vehicle miles of travel, including land use standards.	City and county	0–1
Strategy NCR1.1(c)—Investigate use of alternative roadway construction materials to reduce airborne particulates.	City and county; ADOT	1–3
Strategy NCR1.1(d)—Investigate the possibility of an emissions testing program for the region.	City and county	1–3
Strategy NCR1.2(a)—Adopt landscaping water conservation standards. Protect groundwater recharge areas through development regulations. Improve erosion prevention and sedimentation control regulations.	City and county	1–3
Strategy NCR1.2(b)—Encourage use of reclaimed water for large nonresidential consumptive uses (e.g., golf courses).	City and county	Throughout life of plan
Strategy NCR1.2(c)—Promote opportunities to create joint use benefits from water features such as detention basins.	City and county	Throughout life of plan
Strategy NCR1.3(a)—Initiate time-sensitive water programs so that the aquifer is not drawn down.	City and county	1–5
Strategy NCR1.3(b)—Initiate and maintain a groundwater monitoring program.	City and county	Throughout life of plan
Strategy NCR1.4(a)—Identify and protect critical wildlife habitats.	City and county	0–5

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy NCR1.5(a)—Educate the public about living and building in environments that can present hazards.	City and county	Throughout life of plan
Strategy NCR1.5(b)—Identify and assess hazard areas.	City and county	1–5
Strategy NCR1.5(c)—Incorporate standards in the development review process to address public safety issues regarding hazard areas.	City and county	1–5
Strategy NCR1.5(d)—Produce redevelopment plans for areas affected by a natural disaster.	City and county	1–5
Strategy NCR1.5(e)—Undertake interjurisdictional cooperative planning efforts to address natural hazards.	City and county	Throughout life of plan
Strategy NCR1.6(a)—Implement a variety of noise abatement techniques including acoustical design, compatible land uses, etc.	City and county	1–5
Strategy NCR1.7(a)—Adopt waste minimization policies.	City and county	Throughout life of plan
Strategy NCR1.8(a)—Adopt policies that emphasize reduction of use and safe disposal of hazardous materials.	City and county	1–3
Strategy NCR1.9(a)—Continue to enforce night light control standards.	City and county	Throughout life of plan
Strategy NCR1.10(a)—Identify and protect archeological and historic sites.	City and county	Throughout life of plan
Strategy NCR1.11(a)—Evaluate and identify community need or desire for a multicultural center.	City and county	1–3
Strategy NCR1.12(a)—Incorporate planning and policy decisions through an ecosystem framework.	City and county	Throughout life of plan
Strategy NCR1.13(a)—During the development review process, ensure that natural processes will be utilized to sustain and protect ecosystems.	City and county	Throughout life of plan
Strategy NCR1.14(a)—Work cooperatively with other agencies to integrate ecosystem management principles into planning and project design.	City, county, USFS, State Land Department	Throughout life of plan

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy NCR1.15(a)—Adopt hillside and ridgeline protection standards.	City and county	0–3
Strategy NCR1.15(b)—Develop private land conservation initiatives to limit development on important hillsides and ridgelines.	City and county; private land conservation organizations and landowners	1–5
Community Facilities and Services		
Goal CFS1 Infrastructure and public services will be provided in an efficient, equitable, and effective manner.		
Strategy CFS1.1(a)—Adopt community facility service standards in development codes.	City and county	0–3
Strategy CFS1.1(b)—Require or encourage land in the county that is to be developed at urban densities to pursue annexation to the city.	City and county	Throughout life of plan
Strategy CFS1.1(c)—Require community facilities to be in place concurrently with development.	City and county	Throughout life of plan
Strategy CFS1.1(d)—Develop criteria related to adequate services and infrastructure for restricting rezonings to higher density areas in the county.	County	0–1
Strategy CFS1.1(e)—Seek state legislation to allow the county to adopt adequate public facility standards.	County and city	0–3
Strategy CFS1.2(a)—Puruse legal mechanisms to finance necessary public services.	City and county	0–2
Strategy CFS1.2(b)—Adopt dedication standards and impact fees for selected services and facilities.	City and county	0–1
Strategy CFS1.3(a)—Explore long-term solutions to regional fire protection in the region, utilizing existing partnerships where possible.	City, county, fire protection districts	1–5

<i>Strategy/Action</i>	<i>Responsible Party/Parties</i>	<i>Time Frame</i>
Strategy CFS1.3(b)—Continue use of Pulliam Airport, but mitigate noise and other impacts while ensuring that new development is compatible with airport usage.	City and county	Throughout life of plan
Strategy CFS1.3(c)—Work with the school district to determine suitable locations for new schools. Explore joint facility usage.	City, county, Flagstaff Unified School District	Throughout life of plan
Strategy CFS1.4(a)—Adopt a capital improvements program that is coordinated with plan policies and development location priorities.	City and county	Throughout life of plan